

# MAINE TURNPIKE AUTHORITY FINANCIAL REPORT January 2024

This report, to the best of my knowledge and belief is a true, correct and complete report made in good faith for the period indicated.

Prepared by:

John P. Sirois

Chief Financial Officer & Treasurer

Approved by:

Peter S. Mills

**Executive Director** 

	January	January	YTD	YTD
	2024	2023	2024	2023
	2021	2020		
REVENUES				
	\$11,287,362.02	\$10,840,551.52	\$11,287,362.02	\$10,840,551.52
Net Fare Revenue	\$334,851.49	\$326,970.93	\$334,851.49	\$326,970.93
Concession Rentals	\$305,346.34	\$245,891.93	\$305,346.34	\$245,891.93
Misc.  Investment Income	\$303,340.34	Ψ2 10,03 1.30	, , , , , , , , , , , , , , , , , , , ,	
	\$131,890.75	\$95,063.15	\$131,890.75	\$95,063.15
Revenue Fund	\$182,293.05	\$243,678.62	\$182,293.05	\$243,678.62
Reserve Maintenance Fund	\$382,520.04	\$167,742.61	\$382,520.04	\$167,742.61
Improvement Account	\$125,741.05	\$152,435.41	\$125,741.05	\$152,435.41
Interchange Account D.O.T. Provision Account	\$9,272.48	\$7,284.44	\$9,272.48	\$7,284.44
TOTAL REVENUES	\$12,759,277.22	\$12,079,618.61	\$12,759,277.22	\$12,079,618.61
OPERATING EXPENSE	ψ12,733,271.22	<b>, , , , , , , , , , , , , , , , , , , </b>	CARDA COMPANION AND MACHINES OF SECURIT	
Admin. & General	\$263,364.12	\$263,633.45	\$263,364.12	\$263,633.45
Finance, Information Services	\$395,146.60	\$450,336.13	\$395,146.60	\$450,336.13
Highway Maintenance	\$1,835,707.26	\$1,925,640.81	\$1,835,707.26	\$1,925,640.81
Equipment Maintenance	\$568,228.28	\$571,961.20	\$568,228.28	\$571,961.20
Fare Collection	\$1,168,948.64	\$1,177,964.31	\$1,168,948.64	\$1,177,964.31
Special Services, Patrol	\$737,492.65	\$587,113.62	\$737,492.65	\$587,113.62
Building Maintenance	\$124,367.56	\$114,325.89	\$124,367.56	\$114,325.89
Total Operating Expense	\$5,093,255.11	\$5,090,975.41	\$5,093,255.11	\$5,090,975.41
Reserve Maintenance Expenditures	\$2,428,613.06	\$1,863,186.80	\$2,428,613.06	\$1,863,186.80
Depreciation Expense	\$1,567,088.70	\$1,471,553.16	\$1,567,088.70	\$1,471,553.16
(Gain)/Loss on Sale of Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00
Capital General Expenses	\$0.00	\$0.00	\$0.00	\$0.00
NET OPERATING REVENUES	\$3,670,320.35	\$3,653,903.24	\$3,670,320.35	\$3,653,903.24
	ψ5,070,520.55	\$2,000,000		
Non-operating Investment Income	\$0.00	\$0.00	\$0.00	\$0.00
Capital Fund	\$101,491.98	\$81,915.14	\$101,491.98	\$81,915.14
Debt Service Reserve Fund	\$47,243.99	\$38,440.35	\$47,243.99	\$38,440.35
Series '14, '15, '18, '20 & '22 Debt Service Fund-Interest	\$128,983.56	\$117,136.13	\$128,983.56	\$117,136.13
Series '14, '15, '18, '20 & '22 Debt Service Fund-Principal	\$3,948,039.88	\$3,891,394.86	\$3,948,039.88	\$3,891,394.86
	ψ3,510,035.00	45,071,071.101		
Maine D.O.T. Transfers/Series '14 DSF	\$76,587.50	\$82,629.17	\$76,587.50	\$82,629.17
Interchange Account Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
Interest Expense	\$1,860,710.62	\$1,938,585.63	\$1,860,710.62	\$1,938,585.63
Bond Premium Amortization	(\$581,027.73)	(\$629,826.43)	(\$581,027.73)	(\$629,826.43)
Bond Issue Cost Amortization	\$1,712.52	\$1,712.52	\$1,712.52	\$1,712.52
Bond Issue Expense	\$0.00	\$0.00	\$0.00	\$0.00
Deferred Loss on Refunding Amortization	\$16,825.01	\$16,825.01	\$16,825.01	\$16,825.01
Improvement Expenses	\$0.00	\$0.00	\$0.00	\$0.00
<u>NET REVENUES</u>	\$2,573,231.96	\$2,481,468.96	\$2,573,231.96	\$2,481,468.96

#### Notes to the Financial Statements

On January 1, 2008, the Maine Turnpike Authority converted to a full governmental GAAP basis of accounting. Prior to GAAP, the Authority based its financial statements on provisions outlined in the general bond resolution and subsequent supplemental resolutions. Certain assets, liabilities, revenues and expenses were not included in those financial statements.

- A) Investments are carried at fair market value. Accrued interest paid upon the purchase of investments is recognized as interest income in the period it is earned.
- B) Fixed Assets are recorded on the balance sheet at historical cost. Capital assets are included in one of the following categories: Infrastructure; Land; Buildings; Vehicles, Toll System, Computer and Other Equipment; Intangible Assets; and Construction in Progress.

The Maine Turnpike Authority has elected to use the modified approach to infrastructure reporting under GASB 34. This means that, in lieu of reporting depreciation on infrastructure, the Authority reports as preservation expense the costs associated with maintaining the existing road in good condition. Infrastructure assets include roads, bridges, interchanges, tunnels, right of way, drainage, guard rails, and lighting systems associated with the road.

Construction in Progress represents costs incurred by the Authority for inconstruction or development assets that are not yet in service. Construction in Progress activities are new additions, replacements, or extensions of the useful lives of existing properties and equipment. Costs for completed projects (in service) are transferred to the appropriate fixed asset category and depreciated according to the depreciation policy.

- C) Depreciation Expense for non-Infrastructure assets are recorded based on the straightline method, over the asset's useful life, using the full-month convention.
- D) Prepaid Expenses expenses that benefit more than one reporting period are charged to Prepaid Expenses and expensed over its service period. Examples include insurance premiums, software site licenses and service contracts.
- E) Deferred Bond Issue Costs, such as bond insurance, are recorded as assets and amortized over the life of the bonds. All other bond issue costs include lawyer and accountant fees, traffic and engineering consultants, and underwriter's discount are expensed in the period they are incurred.
- F) Inventory, which consists of EZ Pass transponders that will be sold to customers, Salt and Fuel for vehicles to be used in Operations, is carried at the lower of cost or market and is valued using the FIFO method.
- G) Retainage Payable represents amounts billed to the Authority by contractors for which payment is not due, pursuant to retained percentage provisions in construction contracts, until substantial completion of performance by contractor and acceptance by the Authority.
- H) Accrued Salaries Payable includes salary and wage expense incurred at the end of the period but not paid until the following period.
- I) Accrued Vacation and Sick Leave Payable includes accumulated vacation pay and vested sick pay.
- J) On November 1, 2021, the Authority implemented a new toll rate increase at the York Toll Plaza and adjusted the Family Discount Plan. The increase at the York Toll Plaza is for patrons paying with cash only or using an out of state E-ZPass. In the adjusted Family Discount Plan, Class 1 personal account holders can qualify for a 20% discount if the number of trips in a month exceed 30, or a 40% discount if the number of trips in the month exceeds 40. With the toll increase at the York Toll Plaza and the Family Discount Plan adjustment, the Maine E-Zpass rate per mile increased to 8.0 cents per mile.
- K) Bond Premiums and Discounts are amortized over the life of the bonds using the effective interest rate method.

# **Maine Turnpike Authority**

# Vehicle Transactions by Interchange For the month of January 2024

		January 2024	January 2023	% Increase
		Vehicles	Vehicles	(Decrease)
7	York Toll	963,706	939,715	2.55%
19	Wells Toll	232,292	221,911	4.68%
25	Kennebunk Toll	178,775	169,721	5.33%
32	Biddeford Toll	415,142	397,544	4.43%
36	Saco Toll	503,322	468,246	7.49%
42	Scarborough Toll	259,719	223,353	16.28%
44	I-295 Toll	497,515	500,771	-0.65%
45	South Portland Toll	421,815	389,697	8.24%
46	Congress St/ Jet Port	289,375	273,316	5.88%
47	Rand Rd / Westbrook Art. Toll	194,517	173,450	12.15%
48	Portland / Westbrook Toll	352,930	337,090	4.70%
52	Falmouth Spur	273,163	237,181	15.17%
53	Portland North Toll	202,589	184,500	9.80%
63	Gray Toll	291,182	277,758	4.83%
67	New Gloucester Barrier	469,025	433,695	8.15%
102	West Gardiner Barrier	310,160	276,208	12.29%
103	Gardiner I-95 Toll	592,388	560,084	5.77%
	Total	6,447,615	6,064,240	6.32%

) (PFP)	VTD	0/
YTD	YTD	%
2024	2023	Increase
Vehicles	Vehicles	(Decrease)
963,706	939,715	2.55%
232,292	221,911	4.68%
178,775	169,721	5.33%
415,142	397,544	4.43%
503,322	468,246	7.49%
259,719	223,353	16.28%
497,515	500,771	-0.65%
421,815	389,697	8.24%
289,375	273,316	5.88%
194,517	173,450	12.15%
352,930	337,090	4.70%
273,163	237,181	15.17%
202,589	184,500	9.80%
291,182	277,758	4.83%
469,025	433,695	8.15%
310,160	276,208	12.29%
592,388	560,084	5.77%
6,447,615	6,064,240	6.32%

<sup>\*</sup>Note 1. Vehicles Figures include Commuters and Non revenue vehicles.

#### Maine Turnpike Authority

# Revenue by Interchange For the month of January 2024

		January	January	%
		2024	2023	Increase
		Revenue	Revenue	(Decrease)
7	York Toll	\$5,078,421.05	\$4,996,542.30	1.64%
19	Wells Toll	\$205,424.55	\$194,463.40	5.64%
25	Kennebunk Toll	\$161,576.05	\$153,883.50	5.00%
32	Biddeford Toll	\$390,611.95	\$372,808.20	4.78%
36	Saco Toll	\$469,497.70	\$437,548.30	7.30%
42	Scarborough Toll	\$244,535.35	\$213,978.70	14.28%
44	I-295 Toll	\$663,662.75	\$683,829.00	-2.95%
45	South Portland Toll	\$479,735.25	\$452,657.90	5.98%
46	Congress St/ Jet Port	\$285,039.80	\$272,554.20	4.58%
47	Rand Rd / Westbrook Art. Toll	\$181,388.90	\$164,098.15	10.54%
48	Portland / Westbrook Toll	\$319,857.60	\$305,502.50	4.70%
52	Falmouth Spur	\$311,419.60	\$271,721.20	14.61%
53	Portland North Toll	\$190,163.15	\$172,949.15	9.95%
63	Gray Toll	\$340,942.90	\$326,837.85	4.32%
67	New Gloucester Barrier	\$1,547,928.65	\$1,437,215.40	7.70%
102	West Gardiner Barrier	\$647,854.35	\$577,827.45	12.12%
103	Gardiner I-95 Toll	\$532,534.25	\$515,208.50	3.36%
	Total	\$12,050,593.85	\$11,549,625.70	4.34%

	VTD	YTD	%
	YTD	• • •	
	2024	2023	Increase
	Revenue	Revenue	(Decrease)
	\$5,078,421.05	\$4,996,542.30	1.64%
	\$205,424.55	\$194,463.40	5.64%
	\$161,576.05	\$153,883.50	5.00%
	\$390,611.95	\$372,808.20	4.78%
	\$469,497.70	\$437,548.30	7.30%
	\$244,535.35	\$213,978.70	14.28%
	\$663,662.75	\$683,829.00	-2.95%
	\$479,735.25	\$452,657.90	5.98%
	\$285,039.80	\$272,554.20	4.58%
	\$181,388.90	\$164,098.15	10.54%
	\$319,857.60	\$305,502.50	4.70%
	\$311,419.60	\$271,721.20	14.61%
	\$190,163.15	\$172,949.15	9.95%
	\$340,942.90	\$326,837.85	4.32%
	\$1,547,928.65	\$1,437,215.40	7.70%
	\$647,854.35	\$577,827.45	12.12%
	\$532,534.25	\$515,208.50	3.36%
r	\$12,050,593.85	\$11,549,625.70	4.34%

On November 1, 2021 a new toll rate increase went into effect at the York Toll Plaza, the Family Discount Plan was adjusted and the Maine E-ZPass rate per mile increased to 8.0 cents per mile.

<sup>\*</sup>Note 1. Revenue Figures do not include commuter revenue or adjustments.

# RESULTS OF CONSOLIDATED OPERATIONS FOR January 2024

CLASS DESCRIPTION	REVENUE VEHICLES	REVENUE
CLASS DESCRIPTION	VEITIGEEG	TEVEROL
Passenger Cars, motorcycles     and buses (fewer than 13 pass.)	5,710,259	\$7,679,716.05
7. Passenger Car with trailer	51,458	\$101,027.45
Total Passenger Cars	5,761,717	\$7,780,743.50
2. Trucks and all other two-axle vehicles	162,118	\$563,703.25
3. Three axle trucks; class two vehicles towing trailers; buses (13 or more pass.)	51,839	\$216,494.25
Four axle trucks and combinations - includes Class two vehicles towing two axle trailers	43,744	\$239,324.85
5. Five axle vehicles and combinations - includes all vehicles requiring Overlimit Permit	341,388	\$2,819,058.00
6. Six or more axle vehicles	53,663	\$431,270.00
includes double-bottoms <u>Total Commercial Vehicles</u>	652,752	\$4,269,850.35
Totals	6,414,469	\$12,050,593.85
Adjustments <sup>1</sup>		(\$69,011.85)
Subtotal		\$11,981,582.00
Commuter Plan Revenue		\$0.00
Gross Fare Revenue	_	\$11,981,582.00
(Less) Volume Discounts - Business Postpaid Plan Family Discount Plan		(\$144,806.75) (\$549,413.23)
Net Fare Revenue	_	\$11,287,362.02
Other Revenue		\$772,088.58
TOTAL OPERATING REVENUE		\$12,059,450.60

#### Notes:

<sup>1.</sup> Includes Credit Card fees incurred from Inter-Agency Group activity.

Comparison of Traffic Volume and Operating Income By Months in 12 Months Period Ending: January 2024 and January 2023

	Vehicles This Year 2024	Vehicles Last Year 2023	Revenue This Year 2024	Revenue Last Year 2023
February	5,843,447	5,552,914	\$11,136,660	\$10,736,830
March	6,731,403	6,623,936	\$12,785,115	\$12,771,901
April	6,856,831	6,749,629	\$13,110,456	\$12,987,778
May	8,075,915	7,490,621	\$15,374,854	\$14,047,034
June	8,515,819	8,086,475	\$16,283,541	\$15,677,482
July	9,437,759	9,059,555	\$18,181,550	\$17,561,591
August	9,777,894	9,288,935	\$18,867,495	\$17,971,894
September	8,259,099	8,243,117	\$15,686,941	\$15,856,183
October	8,052,080	7,883,393	\$15,190,313	\$15,102,088
November	7,127,598	6,796,535	\$13,438,366	\$13,011,345
December	6,995,581	6,688,484	\$12,937,792	\$12,561,619
January	6,447,615	6,064,240	\$12,059,451	\$11,508,478
Totals	92,121,041	88,527,834	175,052,533	169,794,223

#### Notes:

Vehicle count includes commuter vehicles and all other non-revenue vehicles.

# MAINE TURNPIKE AUTHORITY BALANCE SHEET - ASSETS

As of January 2024

REVENUE FUND		
Cash & Cash Equivalents	\$30,952,898.57	
Change Fund	\$36,400.00	
ATM Cash Account	\$12,900.00	
Accounts Receivable (net of Accrued Volume Disc)	\$1,128,712.30	
Inter-Agency Receivables	\$4,980,133.33	
Miscellaneous Receivables	\$122,245.93	
Interest Receivable	\$169,786.33	
Prepaid Expenses	\$818,794.58	
Concession Lease Receivable - Current	\$2,285,803.14	
Concession Lease Receivable - Long Term	\$33,254,341.20	
Salt Inventory	\$1,029,246.51	674 04E 20E EE
Fuel Inventory	\$123,943.66	\$74,915,205.55
DEBT SERVICE FUND		
Series 2014 Interest	\$52,620.69	
Series 2014 Principal	\$2,075,811.16	
Series 2015 Interest	\$3,184,032.86	
Series 2015 Principal	\$11,215,704.78	
Series 2018 Interest	\$4,417,451.27	
Series 2018 Principal	\$4,822,172.35	
Series 2020 Interest	\$3,509,412.07	
Series 2020 Principal	\$3,850,403.91	
Series 2022 Interest	\$2,798,824.07	
Series 2022 Principal	\$6,572,068.88	
Deferred Bond Issue Costs	\$143,757.61	
Interest Receivable	\$178,580.51	\$42,820,840.16
DEBT SERVICE RESERVE FUND		
DSRF Account	\$22,298,345.53	
	\$102,171.13	\$22,400,516.66
DSRF Interest Receivable	ψ10Z,171.10	<b>,,</b> ,
RESERVE MAINTENANCE FUND		
Reserve Maintenance Account	\$33,199,676.34	
Workers Compensation Trust	\$2,796,662.71	
Miscellaneous Receivables	\$71,368.87	
Interest Receivable	\$185,068.33	
Prepaid Expenses	\$1,445,992.54	
Transponder Inventory	\$503,462.85	
Deferred Pension Outflows	\$3,010,461.00	\$43,297,856.64
Deferred OPEB Outflows	\$2,085,164.00	\$43,291,030.04
GENERAL RESERVE FUND		
Interchange Account	\$25,397,885.79	
Improvement Account	\$83,855,982.87	
D.O.T. Provision Account	\$230.82	
Subordinated Debt - 2014 - DSF Interest Account	\$117,995.45	
Subordinated Debt - 2014 - DSF Principal Account	\$1,921,204.42	
Interest Receivable	\$523,799.72	\$111,817,099.07
FIXED ASSETS		
Construction In Progress	\$34,501,813.80	
Infrastructure Assets	\$667,746,024.79	
Land & Land Improvements	\$176,703,373.10	
Buildings & Leasehold Improvements	\$96,090,356.92	
Vehicles, Toll System, Computer & Other Equipment	\$145,444,798.88	
Intangible Assets	\$920,369.35	
Accumulated Depreciation	(\$146,447,987.00)	\$974,958,749.84
TOTAL ASSETS		\$1,270,210,267.92

\$1,270,210,267.92

### MAINE TURNPIKE AUTHORITY BALANCE SHEET - LIABILITIES & EQUITY

As of January 2024

NON BOND LIABILITIES		
Accounts Payable	\$5,276,829.72	
Retainage Payable	\$2,785,916.74	
Inter-Agency Payables	\$3,699,416.00	
Accrued Salaries & Payroll Taxes	\$362,241.28	
Accrued Employee Deductions	\$79,374.57 \$4,560,529.33	
Accrued Vacation & Sick Liability Accrued Workers Compensation Liability	\$1,349,327.35	
Sales Tax Payable	\$2,938.30	
Unearned Concession Rentals	\$116,378.00	
Unearned PPD Tolls - Business Accounts	\$2,030,913.60	
Unearned PPD Tolls - Individual Accounts	\$13,133,880.87	
Accrued Interest	\$1,937,298.12 \$35,606,418.38	
Deferred Concession Lease Inflows Accrued OPEB Liability	\$38,349,345.92	
Deferred OPEB Inflows	\$12,802,035.00	
Net Pension Liability/ (Asset)	\$9,066,685.00	
Deferred Pension Inflows	\$2,402,290.00	\$133,561,818.18
BONDS PAYABLE		
Series 2014 Revenue Bonds		
Dated July 31, 2014 : Due July 1, 2015 through July 1, 2024	\$1.625.000.00	
Current Portion Long Term Portion	\$1,625,000.00 \$0.00	\$1,625,000.00
Long Term Portion	ψ0.00	ψ1,020,000.00
Series 2014 Special Obligation Bonds		
Dated July 31, 2014 : Due July 1, 2019 through July 1, 2034	\$1,525,000.00	
Current Portion Long Term Portion	\$1,325,000.00	\$20,920,000.00
Long Termit Otton	<b>\$</b> 10,000.000.00	<b>4.2.,</b>
Series 2015 Revenue Bonds		
Dated April 2, 2015 : Due July 1, 2020 through July 1, 2038		
Current Portion	\$8,785,000.00	\$119,435,000.00
Long Term Portion	\$110,650,000.00	\$119,435,000.00
Series 2018 Revenue Bonds		
Dated February 1, 2018: Due July 1, 2024 through July 1, 2047		
Current Portion	\$3,455,000.00	
Long Term Portion	\$146,545,000.00	\$150,000,000.00
Series 2020 Revenue Bonds		
Dated November 18, 2020 : Due July 1, 2026 through July 1, 2050		
Current Portion	\$0.00	
Long Term Portion	\$130,000,000.00	\$130,000,000.00
Series 2022 Revenue Bonds Dated April 4, 2022 : Due July 1, 2023 through July 1, 2042		
Current Portion	\$5,145,000.00	
Long Term Portion	\$88,415,000.00	\$93,560,000.00
Deferred Loss on Refunding (Net of Amortization)	(\$1,295,527.57)	(\$1,295,527.57)
RETAINED REVENUES		
Excess of Revenues over paid		
Expenditures: balance December 31, 2023	\$568,211,602.20	
MaineDOT Equity Transfers	(\$9,456,464.14)	
INCOME		
Net Revenues before interest	\$4,433,942.58	
January 1, 2024 to December 31, 2024	ΨΤ, 100, 042.00	
Interest Expense-Accrued and Paid (Year to date)	(\$1,860,710.62)	
Premium/Discount on Bonds (Net of Amortization)	\$61,075,607.29	\$622,403,977.31
8		

TOTAL LIABILITIES AND EQUITY

										Percent Variance	/ariance
	January	January	49	Percent			YTD	YTD Budget	YTD Prior Yr	TTD	TTD
	Actual	Budget	Variance	Variance	YTD Actual	YTD Budget	Prior Year	Variance \$	Variance \$	Budget	Last Yr
Administration Salaries	\$109.796	\$136.709	\$26,913	19.69%	\$109,796	\$136,709	\$109,534	\$26,913	(\$212)	19.69%	(0.19%)
All other	\$153,568	\$186,641	\$33,072	17.72%	\$153,563	\$186,641	\$154,050	\$33,072	\$481	17.72%	0.31%
Dept Total	\$263,364	\$323,350	\$59,985	18.55%	\$263,364	\$323,350	\$263,633	\$59,985	\$269	18.55%	0.10%
Accounting, D.P.											
Salaries	\$295,335	\$337,006	\$41,671	12.36%	\$295,335	\$337,006	\$344,895	\$41,671	\$49,560	12.36%	14.37%
All other	\$99,811	\$140,444	\$40,633	28.93%	\$99,811	\$140,444	\$105,441	\$40,633	\$5,630	28.93%	5.34%
Dept Total	\$395,147	\$477,450	\$82,303	17.24%	\$395,147	\$477,450	\$450,336	\$82,303	\$55,190	17.24%	12.26%
Highway Maintenance				200	0000	000	2000	(000 1419)	200	(79 00 00)	70 11
Salaries	\$888,780	008'01/4	(91716)	(23.90%)	00,000%	0,000	0000	(\$777,043)		(84.00.02)	2000
All other	\$946,927	\$573,915	(\$373,012)	(64.99%)	\$946,927	\$573,915	\$984,585	(\$3/3,012)	820,754	(64.99%)	3.82%
Dept Total	\$1,835,707	\$1,290,815	(\$544,892)	(42.21%)	\$1,835,707	\$1,290,815	\$1,925,641	(\$544,892)	\$89,934	(42.21%)	4.67%
Garages	\$182.673	\$149.300	(\$33,373)	(22.35%)	\$182,673	\$149,300	\$168,517	(\$33,373)	(\$14,156)	(22.35%)	(8.40%)
All other	\$385,556	\$290,282	(\$95,274)		\$385,556	\$290,282	\$403,444	(\$95,274)		(32.82%)	4.43%
Dept Total	\$568,228	\$439,582	(\$128,646)	(29.27%)	\$568,228	\$439,582	\$571,961	(\$128,646)	\$3,733	(29.27%)	0.65%
Fare Collection	0		6	0	607 0209	002 870 73	700 NO 837	8176 267	\$22 401	7.00 M	2 50%
Salaries	\$206.516	\$322 770	\$26.254	8 13%	\$296.516	\$322.770	\$283,130	\$26,254	(\$13,386)	8.13%	(4.73%)
Dent Total	\$1.168.949	\$1.371.470	\$202.521	14.77%	\$1,168,949	\$1,371,470	\$1,177,964	\$202,521	\$9,016	14.77%	0.77%
Special Special Detroi											
Salaries	\$50.479	\$67.600	\$17,121	25.33%	\$50,479	\$67,600	\$53,126	\$17,121	\$2,647	25.33%	4.98%
All other	\$687,013	\$868,681	\$181,668	20.91%	\$687,013	\$838,681	\$533,988	\$181,668	(\$153,026)	20.91%	(28.66%)
Dept Total	\$737,493	\$936,281	\$198,789	21.23%	\$737,493	\$936,281	\$587,114	\$198,789	(\$150,379)	21.23%	(25.61%)
Building Maintenance	867 490	420 924	\$2 484	3.55%	\$67.490	\$69.974	\$57,247	\$2,484	(\$10,243)	3.55%	(17.89%)
All other	\$56.878	\$62,294	\$5,416		\$56,878	\$62,294	\$57,079	\$5,416			
Dept Total	\$124,368	\$132,268	\$7,900	5.97%	\$124,368	\$132,268	\$114,326	\$7,900	(\$10,042)	2.97%	(8.78%)
Total Salaries	\$2.466.986	\$2,526,189	\$59,203	2.34%	\$2,466,986	\$2,526,189	\$2,569,259	\$59,203	\$102,273	2.34%	3.98%
Total Other	\$2,626,270	\$2,445,027	(\$181,243)	(7.41%)	\$2,626,270	\$2,445,027	\$2,521,717	(\$181,243)	(\$104,553)	(7.41%)	(4.15%)
	\$5,093,255	\$4,971,216	(\$122,039)	(2.45%)	\$5,093,255	\$4,971,216	\$5,090,975	(\$122,039)	(\$2,280)	(2.45%)	(0.04%)
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