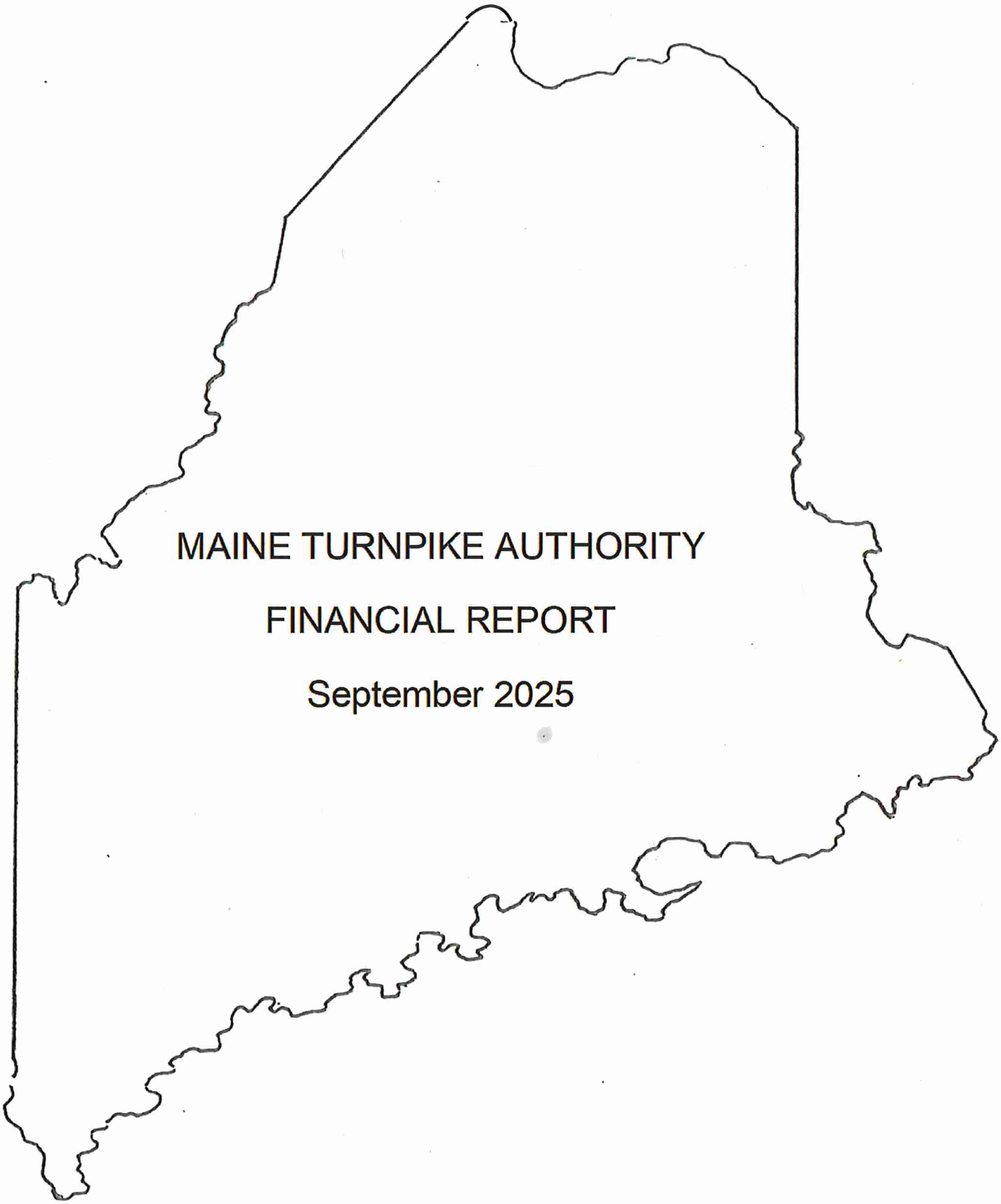

MAINE TURNPIKE AUTHORITY

FINANCIAL REPORT

September 2025

MAINE TURNPIKE AUTHORITY

FINANCIAL REPORT

September 2025

This report, to the best of my knowledge and belief is a true, correct and complete report made in good faith for the period indicated.

Prepared by:

John P. Sirois
Chief Financial Officer & Treasurer

Approved by:

Andre J. Briere, Colonel, USAF (ret).
Executive Director

	September 2025	September 2024	YTD 2025	YTD 2024
REVENUES				
Net Fare Revenue	$15,006,307.17	$15,327,812.59	$128,225,862.30	$128,844,704.49
Concession Rentals	507,662.19	506,991.98	4,542,122.62	4,547,069.89
Misc.	424,370.42	404,892.95	2,958,017.13	2,983,584.99
Investment Income				
Revenue Fund	110,518.79	153,227.33	961,192.77	1,203,455.76
Reserve Maintenance Fund	32,281.82	129,059.39	682,472.31	1,668,578.40
Improvement Account	303,971.76	304,219.33	2,906,094.93	3,070,008.57
Interchange Account	98,985.46	135,388.93	813,873.93	1,251,574.97
D.O.T. Provision Account	2,211.30	3,157.33	53,927.93	68,155.61
TOTAL REVENUES	**$16,486,308.91**	**$16,964,749.83**	**$141,143,563.92**	**$143,637,132.68**
OPERATING EXPENSE				
Admin. & General	286,416.50	236,537.94	2,450,823.25	2,100,621.70
Finance, Information Services	582,651.84	363,693.70	4,874,256.18	3,541,732.53
Highway Maintenance	783,688.51	803,545.00	9,513,522.33	8,835,220.55
Equipment Maintenance	370,893.57	365,419.53	3,497,046.53	3,661,448.54
Fare Collection	1,170,748.56	1,120,713.83	10,609,729.40	10,391,912.49
Special Services, Patrol	999,345.67	668,069.24	6,982,612.67	5,676,221.46
Building Maintenance	107,068.61	115,573.23	997,526.76	919,352.67
Total Operating Expense	**$4,300,813.26**	**$3,673,552.47**	**$38,925,517.12**	**$35,126,509.94**
Reserve Maintenance Expenditures	5,398,904.41	5,261,960.57	52,438,021.17	51,250,549.41
Depreciation Expense	1,491,197.87	1,618,143.32	13,595,650.29	14,417,041.82
(Gain)/Loss on Sale of Fixed Assets	(46,638.39)	1,946.91	(592,309.94)	(302,963.54)
NET OPERATING REVENUES	5,342,031.76	6,409,146.56	36,776,685.28	43,145,995.05
Non-operating Investment Income				
Capital Fund	-	-	5,103.49	-
Debt Service Reserve Fund	80,660.80	167,659.71	794,893.10	931,978.94
Series '14, '15, '18, '20, '22 & '25 Debt Service Fund-Interest	48,077.30	58,224.01	404,419.14	523,826.09
Series '14, '15, '18, '20, '22 & '25 Debt Service Fund-Principal	102,913.67	161,787.71	892,140.48	1,082,613.65
	5,573,683.53	**$6,796,817.99**	**$38,873,241.49**	**$45,684,413.73**
Maine D.O.T. Transfers/Series '14 DSF	69,145.83	70,233.33	611,002.07	670,224.99
Interest Expense	1,741,962.49	1,781,502.28	15,854,969.29	16,508,770.56
Bond Premium Amortization	(561,053.67)	(537,932.98)	(5,119,464.73)	(5,099,965.43)
Bond Issue Cost Amortization	2,094.88	1,712.52	17,706.84	15,412.68
Bond Issue Expense	493,935.03	-	992,442.08	-
Deferred (Gain)/Loss on Refunding Amortization	(45,938.81)	16,825.01	(225,157.83)	151,425.09
Improvement Expenses	1,906.04	434,132.97	14,785.13	434,132.97
NET REVENUES	**$3,871,631.74**	**$5,030,344.86**	**$26,726,958.64**	**$33,004,412.87**

Notes to the Financial Statements

On January 1, 2008, the Maine Turnpike Authority converted to a full governmental GAAP basis of accounting. Prior to GAAP, the Authority based its financial statements on provisions outlined in the general bond resolution and subsequent supplemental resolutions. Certain assets, liabilities, revenues and expenses were not included in those financial statements.

A) Investments are carried at fair market value. Accrued interest paid upon the purchase of investments is recognized as interest income in the period it is earned.

B) Fixed Assets are recorded on the balance sheet at historical cost. Capital assets are included in one of the following categories: Infrastructure; Land; Buildings; Vehicles, Toll System, Computer and Other Equipment; Intangible Assets; and Construction in Progress.

The Maine Turnpike Authority has elected to use the modified approach to infrastructure reporting under GASB 34. This means that, in lieu of reporting depreciation on infrastructure, the Authority reports as preservation expense the costs associated with maintaining the existing road in good condition. Infrastructure assets include roads, bridges, interchanges, tunnels, right of way, drainage, guard rails, and lighting systems associated with the road.

Construction in Progress represents costs incurred by the Authority for in-construction or development assets that are not yet in service. Construction in Progress activities are new additions, replacements, or extensions of the useful lives of existing properties and equipment. Costs for completed projects (in service) are transferred to the appropriate fixed asset category and depreciated according to the depreciation policy.

C) Depreciation Expense for non-Infrastructure assets are recorded based on the straight-line method, over the asset's useful life, using the full-month convention.

D) Prepaid Expenses - expenses that benefit more than one reporting period are charged to Prepaid Expenses and expensed over its service period. Examples include insurance premiums, software site licenses and service contracts.

E) Deferred Bond Issue Costs, such as bond insurance, are recorded as assets and amortized over the life of the bonds. All other bond issue costs include lawyer and accountant fees, traffic and engineering consultants, and underwriter's discount are expensed in the period they are incurred.

F) Inventory, which consists of EZ Pass transponders that will be sold to customers, Salt and Fuel for vehicles to be used in Operations, is carried at the lower of cost or market and is valued using the FIFO method.

G) Retainage Payable represents amounts billed to the Authority by contractors for which payment is not due, pursuant to retained percentage provisions in construction contracts, until substantial completion of performance by contractor and acceptance by the Authority.

H) Accrued Salaries Payable includes salary and wage expense incurred at the end of the period but not paid until the following period.

I) Accrued Vacation and Sick Leave Payable includes accumulated vacation pay and vested sick pay.

J) On November 1, 2021, the Authority implemented a new toll rate increase at the York Toll Plaza and adjusted the Family Discount Plan. The increase at the York Toll Plaza is for patrons paying with cash only or using an out of state E-ZPass. In the adjusted Family Discount Plan, Class 1 personal account holders can qualify for a 20% discount if the number of trips in a month exceed 30, or a 40% discount if the number of trips in the month exceeds 40. With the toll increase at the York Toll Plaza and the Family Discount Plan adjustment, the Maine E-Zpass rate per mile increased to 8.0 cents per mile.

K) Bond Premiums and Discounts are amortized over the life of the bonds using the effective interest rate method.

Maine Turnpike Authority

Vehicle Transactions by Interchange
For the month of September 2025

		September 2025 Vehicles	September 2024 Vehicles	% Increase (Decrease)	YTD 2025 Vehicles	YTD 2024 Vehicles	% Increase (Decrease)
8	York Toll	1,462,104	1,514,067	-3.43%	12,392,753	12,506,021	-0.91%
19	Wells Toll	353,632	349,616	1.15%	2,881,523	2,879,439	0.07%
25	Kennebunk Toll	241,469	243,270	-0.74%	2,021,608	2,023,433	-0.09%
32	Biddeford Toll	564,383	519,946	8.55%	4,729,699	4,450,024	6.28%
36	Saco Toll	649,255	638,936	1.62%	5,609,470	5,560,807	0.88%
42	Scarborough Toll	333,192	318,982	4.45%	2,854,801	2,771,569	3.00%
44	I-295 Toll	709,769	742,913	-4.46%	6,012,336	6,124,921	-1.84%
45	South Portland Toll	480,351	482,484	-0.44%	4,180,559	4,227,481	-1.11%
46	Congress St/ Jet Port	339,266	331,658	2.29%	2,920,143	2,888,846	1.08%
47	Rand Rd / Westbrook Art. Toll	228,101	220,753	3.33%	1,896,850	1,929,359	-1.68%
48	Portland / Westbrook Toll	416,957	410,290	1.62%	3,660,362	3,609,540	1.41%
52	Falmouth Spur	425,885	387,999	9.76%	3,292,657	3,213,888	2.45%
53	Portland North Toll	231,857	230,888	0.42%	1,947,773	1,988,676	-2.06%
63	Gray Toll	326,590	332,372	-1.74%	2,916,790	2,925,257	-0.29%
67	New Gloucester Barrier	578,503	616,131	-6.11%	4,991,621	5,085,911	-1.85%
102	West Gardiner Barrier	435,994	453,652	-3.89%	3,549,978	3,604,207	-1.50%
103	Gardiner I-95 Toll	806,814	803,629	0.40%	6,761,141	6,903,454	-2.06%
	Total	8,584,122	8,597,586	-0.16%	72,620,064	72,692,833	-0.10%

*Note 1. Vehicles Figures include Commuters and Non revenue vehicles.

Maine Turnpike Authority

Revenue by Interchange
For the month of September 2025

		September 2025 Revenue	September 2024 Revenue	% Increase (Decrease)	YTD 2025 Revenue	YTD 2024 Revenue	% Increase (Decrease)
8	York Toll	$7,139,068.85	$7,361,421.70	-3.02%	$61,276,567.30	$61,731,603.80	-0.74%
19	Wells Toll	$282,949.25	$273,685.85	3.38%	$2,323,749.50	$2,306,185.20	0.76%
25	Kennebunk Toll	$216,199.50	$215,804.60	0.18%	$1,801,625.85	$1,782,103.10	1.10%
32	Biddeford Toll	$525,566.60	$480,329.40	9.42%	$4,382,898.15	$4,109,793.90	6.65%
36	Saco Toll	$584,397.65	$584,463.25	-0.01%	$5,038,406.75	$5,074,727.35	-0.72%
42	Scarborough Toll	$305,216.75	$293,649.25	3.94%	$2,639,652.20	$2,560,693.50	3.08%
44	I-295 Toll	$895,745.85	$923,246.45	-2.98%	$7,685,458.15	$7,811,811.05	-1.62%
45	South Portland Toll	$529,830.10	$533,738.40	-0.73%	$4,634,199.80	$4,681,848.15	-1.02%
46	Congress St/ Jet Port	$332,150.15	$327,028.75	1.57%	$2,865,398.00	$2,840,983.40	0.86%
47	Rand Rd / Westbrook Art. Toll	$213,231.75	$211,025.45	1.05%	$1,779,808.55	$1,820,369.80	-2.23%
48	Portland / Westbrook Toll	$378,359.50	$379,806.05	-0.38%	$3,336,428.05	$3,279,797.40	1.73%
52	Falmouth Spur	$501,200.45	$439,626.35	14.01%	$3,797,563.55	$3,665,895.00	3.59%
53	Portland North Toll	$219,964.20	$220,148.00	-0.08%	$1,840,845.20	$1,878,249.25	-1.99%
63	Gray Toll	$386,273.95	$394,853.40	-2.17%	$3,456,039.45	$3,459,527.45	-0.10%
67	New Gloucester Barrier	$1,838,454.95	$1,965,890.85	-6.48%	$16,074,771.85	$16,375,565.65	-1.84%
102	West Gardiner Barrier	$880,573.85	$945,075.15	-6.82%	$7,302,998.10	$7,428,802.90	-1.69%
103	Gardiner I-95 Toll	$733,465.40	$724,491.60	1.24%	$6,092,279.15	$6,204,967.10	-1.82%
	Total	$15,962,648.75	$16,274,284.50	-1.91%	$136,328,689.60	$137,012,924.00	-0.50%

*Note 1. Revenue Figures do not include commuter revenue or adjustments.

On November 1, 2021 a new toll rate increase went into effect at the York Toll Plaza, the Family Discount Plan was adjusted and the Maine E-ZPass rate per mile increased to 8.0 cents per mile.

RESULTS OF CONSOLIDATED OPERATIONS FOR September 2025

CLASS DESCRIPTION	REVENUE VEHICLES	Sep REVENUE
1. Passenger Cars, motorcycles and buses (fewer than 13 pass.)	7,693,209.00	$10,963,257.75
7. Passenger Car with trailer	136,437	$281,606.15
Total Passenger Cars	**7,829,646**	**$11,244,863.90**
2. Trucks and all other two-axle vehicles	188,251	$672,540.40
3. Three axle trucks; class two vehicles towing trailers; buses (13 or more pass.)	65,626	$276,776.55
4. Four axle trucks and combinations - includes Class two vehicles towing two axle trailers	60,504	$320,391.50
5. Five axle vehicles and combinations - includes all vehicles requiring Overlimit Permit	364,244	$2,986,324.00
6. Six or more axle vehicles includes double-bottoms	56,203	$461,752.40
Total Commercial Vehicles	**734,828**	**$4,717,784.85**
Totals	**8,564,474**	**$15,962,648.75**
Adjustments[1]		($123,726.87)
Subtotal		$15,838,921.88
Gross Fare Revenue		$15,838,921.88
(Less) Volume Discounts - Business Postpaid Plan		($161,497.12)
Family Discount Plan		($671,117.59)
Net Fare Revenue		**$15,006,307.17**
Other Revenue		$1,042,551.40
TOTAL OPERATING REVENUE		**$16,048,858.57**

Notes:

1. Includes Credit Card fees incurred from Inter-Agency Group activity.

Comparison of Traffic Volume and Operating Income
By Months in 12 Months Period Ending:
September 2025 and September 2024

	Vehicles This Year 2025	Vehicles Last Year 2024	Revenue This Year 2025	Revenue Last Year 2024
October	8,711,135	8,052,080	$16,432,648	$15,190,313
November	7,241,918	7,127,598	$13,562,193	$13,438,366
December	7,206,476	6,995,581	$13,268,355	$12,937,792
January	6,908,668	6,447,615	$12,892,316	$12,059,451
February	5,943,414	6,588,738	$11,259,767	$12,323,571
March	6,119,617	7,001,445	$12,089,034	$13,084,114
April	7,013,068	7,111,072	$12,985,981	$13,469,946
May	8,731,977	8,405,647	$16,163,653	$15,834,135
June	8,892,341	8,724,164	$16,649,152	$16,486,451
July	9,992,425	9,783,172	$18,782,179	$18,629,247
August	10,434,432	10,033,394	$19,816,255	$19,215,656
September	8,584,122	8,597,586	$16,048,859	$16,392,925
Totals	**95,779,593**	**94,868,092**	**179,950,391**	**179,061,967**

Notes:
Vehicle count includes commuter vehicles and all other non-revenue vehicles.

MAINE TURNPIKE AUTHORITY BALANCE SHEET - ASSETS

As of September 2025

REVENUE FUND		
Cash & Cash Equivalents	34,234,494.18	
Change Fund	35,800.00	
ATM Cash Account	9,060.00	
Accounts Receivable (net of Accrued Volume Disc)	1,303,517.77	
Inter-Agency Receivables	11,129,972.04	
Miscellaneous Receivables	209,326.55	
Interest Receivable	148,249.28	
Prepaid Expenses	800,000.00	
Concession Lease Receivable - Current	2,340,314.38	
Concession Lease Receivable - Long Term	31,662,438.96	
Salt Inventory	1,060,491.47	
Fuel Inventory	104,047.20	**$83,037,711.83**
DEBT SERVICE FUND		
Series 2018 Interest	4,202,893.63	
Series 2018 Principal	4,769,709.89	
Series 2020 Interest	3,513,698.67	
Series 2020 Principal	4,149,299.88	
Series 2022 Interest	2,472,012.83	
Series 2022 Principal	7,095,707.86	
Series 2025 Interest	4,098,759.08	
Series 2025 Principal	12,289,704.44	
Deferred Bond Issue Costs	109,507.21	
Interest - Investment Valuation	119,666.26	
Principal - Investment Valuation	162,294.11	
Interest Receivable	40,640.74	**$43,023,894.60**
DEBT SERVICE RESERVE FUND		
DSRF Account	22,541,502.57	
DSRF Interest Receivable	147,401.31	**$22,688,903.88**
RESERVE MAINTENANCE FUND		
Reserve Maintenance Account	3,596,466.64	
Workers Compensation Trust	2,533,724.87	
Interest Receivable	33,279.40	
Prepaid Expenses	828,952.88	
Transponder Inventory	157,696.72	
Deferred Pension Outflows	4,821,198.00	
Deferred OPEB Outflows	1,383,880.00	**$13,355,198.51**
GENERAL RESERVE FUND		
Interchange Account	28,102,087.72	
Improvement Account	91,800,800.16	
D.O.T. Provision Account	230.58	
Subordinated Debt - 2025 - DSF Interest Account	662,058.78	
Subordinated Debt - Deferred Bond Issuance Cost	40,147.57	
Interest Receivable	409,933.56	**$121,015,258.37**
FIXED ASSETS		
Construction In Progress	82,265,324.41	
Infrastructure Assets	680,486,831.11	
Land & Land Improvements	180,853,457.20	
Buildings & Leasehold Improvements	96,858,045.86	
Vehicles, Toll System, Computer & Other Equipment	148,830,156.31	
Intangible Assets	1,084,409.41	
Accumulated Depreciation	(171,924,922.87)	**$1,018,453,301.43**
TOTAL ASSETS		**$1,301,574,268.62**

MAINE TURNPIKE AUTHORITY BALANCE SHEET - LIABILITIES & EQUITY
As of September 2025

NON BOND LIABILITIES		
Accounts Payable	10,245,997.81	
Retainage Payable	7,358,551.35	
Inter-Agency Payables	3,738,942.88	
Accrued Salaries & Payroll Taxes	264,243.77	
Accrued Employee Deductions	63,370.05	
Accrued Vacation & Sick Liability	5,197,524.09	
Accrued Workers Compensation Liability	1,126,274.35	
Sales Tax Payable	3,503.07	
Unearned Concession Revenue	-	
Unearned Concession Rentals	308,101.00	
Unearned PPD Tolls - Business Accounts	2,079,235.90	
Unearned PPD Tolls - Individual Accounts	14,452,947.00	
Accrued Interest	6,569,627.00	
Deferred Concession Lease Inflows	34,064,775.38	
Accrued OPEB Liability	25,258,412.92	
Deferred OPEB Inflows	18,389,010.00	
Net Pension Liability/ (Asset)	11,427,851.00	
Deferred Pension Inflows	1,508,327.00	**142,056,694.57**

BONDS PAYABLE		
Series 2014 Special Obligation Bonds		
Dated July 31, 2014 : Due July 1, 2019 through July 1, 2034		
Current Portion	-	
Long Term Portion	-	-
Series 2015 Revenue Bonds		
Dated April 2, 2015 : Due July 1, 2020 through July 1, 2038		
Current Portion	-	
Long Term Portion	-	-
Series 2018 Revenue Bonds		
Dated February 1, 2018 : Due July 1, 2024 through July 1, 2047		
Current Portion	3,810,000.00	
Long Term Portion	139,105,000.00	**142,915,000.00**
Series 2020 Revenue Bonds		
Dated November 18, 2020 : Due July 1, 2026 through July 1, 2050		
Current Portion	2,900,000.00	
Long Term Portion	127,100,000.00	**130,000,000.00**
Series 2022 Revenue Bonds		
Dated April 4, 2022 : Due July 1, 2023 through July 1, 2042		
Current Portion	5,670,000.00	
Long Term Portion	77,345,000.00	**83,015,000.00**
Series 2025 Special Obligation Bonds		
Dated April 16, 2025 : Due July 1, 2026 through July 1, 2034		
Current Portion	1,355,000.00	
Long Term Portion	15,240,000.00	**16,595,000.00**
Series 2025 Revenue Bonds		
Dated April 16, 2025 : Due July 1, 2026 through July 1, 2038		
Current Portion	9,815,000.00	
Long Term Portion	82,675,000.00	**92,490,000.00**
Deferred Loss on Refunding (Net of Amortization)	2,821,719.89	**2,821,719.89**

RETAINED REVENUES		
Excess of Revenues over paid Expenditures: balance December 31, 2024	619,456,041.15	
Prior Period Adjustments	-	
MaineDOT Equity Transfers	(9,456,464.14)	

INCOME		
Net Revenues before Interest January 1, 2025 to December 31, 2025	42,581,927.93	
Interest Expense-Accrued and Paid (Year to date)	(15,854,969.29)	
Premium/Discount on Bonds (Net of Amortization)	54,954,318.51	**691,680,854.16**

TOTAL LIABILITIES AND EQUITY		**1,301,574,268.62**

MAINE TURNPIKE AUTHORITY

COMPARISON OF 2025 ACTUAL AND BUDGETED EXPENSES

	September Actual	September Budget	$ Variance	Percent Variance	YTD Actual	YTD Budget	YTD Prior Year	YTD Budget Variance $	YTD Prior Yr Variance $	Percent Variance: YTD Budget	Percent Variance: YTD Last Yr
Administration											
Salaries	$136,312	$110,665	($25,647)	(23.18%)	$1,109,451	$1,007,053	$971,633	($102,398)	($137,818)	(10.17%)	(14.18%)
All other	$150,104	$136,969	($13,135)	(9.59%)	$1,341,372	$1,303,295	$1,128,989	($38,078)	($212,384)	(2.92%)	(18.81%)
Dept Total	**$286,417**	**$247,634**	**($38,782)**	**(15.66%)**	**$2,450,823**	**$2,310,348**	**$2,100,622**	**($140,476)**	**($350,202)**	**(6.08%)**	**(16.67%)**
Accounting, D.P.											
Salaries	$441,332	$357,333	($83,999)	(23.51%)	$3,671,056	$3,251,730	$2,522,435	($419,326)	($1,148,621)	(12.90%)	(45.54%)
All other	$141,320	$155,155	$13,835	8.92%	$1,203,200	$1,487,143	$1,019,297	$283,943	($183,903)	19.09%	(18.04%)
Dept Total	**$582,652**	**$512,488**	**($70,164)**	**(13.69%)**	**$4,874,256**	**$4,738,873**	**$3,541,733**	**($135,383)**	**($1,332,524)**	**(2.86%)**	**(37.62%)**
Highway Maintenance											
Salaries	$511,550	$421,600	($89,950)	(21.34%)	$5,554,904	$4,916,500	$5,280,841	($638,404)	($274,062)	(12.98%)	(5.19%)
All other	$272,139	$168,830	($103,309)	(61.19%)	$3,958,619	$3,716,029	$3,554,379	($242,590)	($404,240)	(6.53%)	(11.37%)
Dept Total	**$783,689**	**$590,430**	**($193,259)**	**(32.73%)**	**$9,513,522**	**$8,632,529**	**$8,835,221**	**($880,993)**	**($678,302)**	**(10.21%)**	**(7.68%)**
Garages											
Salaries	$131,185	$125,000	($6,185)	(4.95%)	$1,227,088	$1,139,400	$1,249,325	($87,688)	$22,237	(7.70%)	1.78%
All other	$239,709	$227,756	($11,953)	(5.25%)	$2,269,959	$2,310,064	$2,412,124	$40,105	$142,165	1.74%	5.89%
Dept Total	**$370,894**	**$352,756**	**($18,138)**	**(5.14%)**	**$3,497,047**	**$3,449,464**	**$3,661,449**	**($47,583)**	**$164,402**	**(1.38%)**	**4.49%**
Fare Collection											
Salaries	$840,713	$875,300	$34,587	3.95%	$7,699,600	$7,887,200	$7,797,490	$187,600	$97,890	2.38%	1.26%
All other	$330,035	$387,010	$56,975	14.72%	$2,910,129	$3,506,642	$2,594,423	$596,513	($315,706)	17.01%	(12.17%)
Dept Total	**$1,170,749**	**$1,262,310**	**$91,561**	**7.25%**	**$10,609,729**	**$11,393,842**	**$10,391,912**	**$784,113**	**($217,817)**	**6.88%**	**(2.10%)**
Special Services, Patrol											
Salaries	$69,315	$55,400	($13,915)	(25.12%)	$586,015	$465,200	$505,126	($120,815)	($80,889)	(25.97%)	(16.01%)
All other	$930,031	$626,756	($303,275)	(48.39%)	$6,396,597	$6,176,020	$5,171,096	($220,578)	($1,225,502)	(3.57%)	(23.70%)
Dept Total	**$999,346**	**$682,156**	**($317,189)**	**(46.50%)**	**$6,982,613**	**$6,641,220**	**$5,676,221**	**($341,393)**	**($1,306,391)**	**(5.14%)**	**(23.02%)**
Building Maintenance											
Salaries	$57,419	$67,160	$9,741	14.50%	$548,586	$611,152	$478,767	$62,566	($69,820)	10.24%	(14.58%)
All other	$49,649	$60,030	$10,381	17.29%	$448,940	$541,411	$440,586	$92,471	($8,354)	17.08%	(1.90%)
Dept Total	**$107,069**	**$127,190**	**$20,121**	**15.82%**	**$997,527**	**$1,152,563**	**$919,353**	**$155,036**	**($78,174)**	**13.45%**	**(8.50%)**
Total Salaries	**$2,187,826**	**$2,012,458**	**($175,368)**	**(8.71%)**	**$20,396,700**	**$19,278,235**	**$18,805,617**	**($1,118,465)**	**($1,591,083)**	**(5.80%)**	**(8.46%)**
Total Other	**$2,112,987**	**$1,762,506**	**($350,481)**	**(19.89%)**	**$18,528,817**	**$19,040,603**	**$16,320,893**	**$511,786**	**($2,207,924)**	**2.69%**	**(13.53%)**
	$4,300,813	**$3,774,964**	**($525,849)**	**(13.93%)**	**$38,925,517**	**$38,318,838**	**$35,126,510**	**($606,679)**	**($3,799,007)**	**(1.58%)**	**(10.82%)**