



MAINE TURNPIKE AUTHORITY

FINANCIAL REPORT

May 2023

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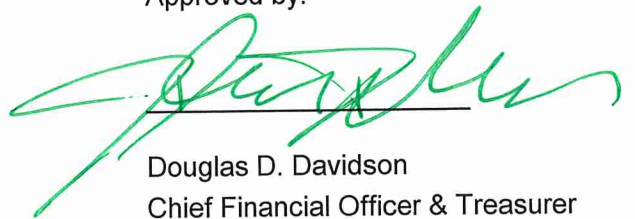
This report, to the best of my knowledge and belief is a true, correct and complete report made in good faith for the period indicated.

Prepared by:



John P. Sirois
Director of Finance

Approved by:



Douglas D. Davidson
Chief Financial Officer & Treasurer

	May 2023	May 2022	YTD 2023	YTD 2022
<u>REVENUES</u>				
Net Fare Revenue	\$14,459,371.41	\$13,315,720.02	\$60,142,057.74	\$58,079,064.43
Concession Rentals	\$478,278.90	\$484,445.88	\$1,918,602.24	\$1,959,423.67
Misc.	\$319,423.21	\$235,141.74	\$1,342,558.24	\$1,142,274.48
<u>Investment Income</u>				
Revenue Fund	\$117,780.74	\$11,726.28	\$512,343.52	\$10,474.81
Reserve Maintenance Fund	\$325,607.89	\$57,995.08	\$1,345,830.46	\$97,404.13
Improvement Account	\$192,599.48	\$44,756.12	\$864,826.47	\$82,943.41
Interchange Account	\$149,209.74	\$11,355.17	\$736,986.66	\$21,874.09
D.O.T. Provision Account	\$10,501.23	\$1,296.86	\$41,273.13	\$2,149.22
<u>TOTAL REVENUES</u>	\$16,052,772.60	\$14,162,437.15	\$66,904,478.46	\$61,395,608.24
<u>OPERATING EXPENSE</u>				
Admin. & General	\$218,150.29	\$192,540.09	\$1,098,416.99	\$1,004,765.91
Finance, Information Services	\$440,416.75	\$344,911.04	\$2,194,527.64	\$1,753,302.99
Highway Maintenance	\$627,972.15	\$553,701.32	\$6,206,845.21	\$4,704,950.16
Equipment Maintenance	\$355,755.38	\$310,287.08	\$2,207,563.54	\$1,776,086.92
Fare Collection	\$954,867.17	\$968,304.45	\$5,420,744.20	\$5,150,259.78
Special Services, Patrol	\$573,542.90	\$708,165.85	\$3,306,109.60	\$3,174,144.66
Building Maintenance	\$103,122.17	\$85,581.18	\$511,773.32	\$442,527.52
<u>Total Operating Expense</u>	\$3,273,826.81	\$3,163,491.01	\$20,945,980.50	\$18,006,037.94
Reserve Maintenance Expenditures	\$4,619,166.05	\$2,638,333.67	\$15,122,532.50	\$12,425,973.03
Depreciation Expense	\$1,469,927.65	\$1,368,279.53	\$7,388,531.08	\$6,851,107.90
(Gain)/Loss on Sale of Fixed Assets	(\$37,095.32)	(\$79,351.13)	(\$76,581.92)	(\$79,351.13)
Capital General Expenses	\$0.00	\$0.00	\$0.00	\$0.00
<u>NET OPERATING REVENUES</u>	\$6,726,947.41	\$7,071,684.07	\$23,524,016.30	\$24,191,840.50
<u>Non-operating Investment Income</u>				
Capital Fund	\$0.00	\$0.00	\$0.00	\$816.92
Debt Service Reserve Fund	\$94,712.93	\$13,964.35	\$428,691.01	\$26,027.98
Series '04, '12, '14, '15, '18, '20 & '22 Debt Service Fund-Interest	\$62,753.12	\$7,636.20	\$266,152.44	\$13,987.05
Series '04, '12, '14, '15, '18, '20 & '22 Debt Service Fund-Principal	\$137,388.57	\$14,120.76	\$617,550.54	\$25,837.96
	\$7,021,802.03	\$7,107,405.38	\$24,836,410.29	\$24,258,510.41
Maine D.O.T. Transfers/Series '14 DSF	\$82,629.17	\$88,400.00	\$413,145.85	\$442,000.00
Interchange Account Expenditures	\$0.00	\$0.00	\$0.00	\$0.00
Interest Expense	\$1,938,585.63	\$2,009,627.29	\$9,692,928.15	\$10,188,819.85
Bond Premium Amortization	(\$629,826.43)	(\$652,178.16)	(\$3,149,132.15)	(\$2,757,802.11)
Bond Issue Cost Amortization	\$1,712.52	\$1,712.52	\$8,562.60	\$8,562.60
Bond Issue Expense	\$0.00	\$0.00	\$0.00	\$485,420.82
Deferred Loss on Refunding Amortization	\$16,825.01	\$31,214.31	\$84,125.05	\$280,140.30
Improvement Expenses	\$0.00	\$0.00	\$772,576.42	\$184,414.60
<u>NET REVENUES</u>	\$5,611,876.13	\$5,628,629.42	\$17,014,204.37	\$15,426,954.35

Notes to the Financial Statements

On January 1, 2008, the Maine Turnpike Authority converted to a full governmental GAAP basis of accounting. Prior to GAAP, the Authority based its financial statements on provisions outlined in the general bond resolution and subsequent supplemental resolutions. Certain assets, liabilities, revenues and expenses were not included in those financial statements.

- A) Investments are carried at fair market value. Accrued interest paid upon the purchase of investments is recognized as interest income in the period it is earned.
- B) Fixed Assets are recorded on the balance sheet at historical cost. Capital assets are included in one of the following categories: Infrastructure; Land; Buildings; Vehicles, Toll System, Computer and Other Equipment; Intangible Assets; and Construction in Progress.
- The Maine Turnpike Authority has elected to use the modified approach to infrastructure reporting under GASB 34. This means that, in lieu of reporting depreciation on infrastructure, the Authority reports as preservation expense the costs associated with maintaining the existing road in good condition. Infrastructure assets include roads, bridges, interchanges, tunnels, right of way, drainage, guard rails, and lighting systems associated with the road.
- Construction in Progress represents costs incurred by the Authority for in-construction or development assets that are not yet in service. Construction in Progress activities are new additions, replacements, or extensions of the useful lives of existing properties and equipment. Costs for completed projects (in service) are transferred to the appropriate fixed asset category and depreciated according to the depreciation policy.
- C) Depreciation Expense for non-Infrastructure assets are recorded based on the straight-line method, over the asset's useful life, using the full-month convention.
- D) Prepaid Expenses - expenses that benefit more than one reporting period are charged to Prepaid Expenses and expensed over its service period. Examples include insurance premiums, software site licenses and service contracts.
- E) Deferred Bond Issue Costs, such as bond insurance, are recorded as assets and amortized over the life of the bonds. All other bond issue costs include lawyer and accountant fees, traffic and engineering consultants, and underwriter's discount are expensed in the period they are incurred.
- F) Inventory, which consists of EZ Pass transponders that will be sold to customers, Salt and Fuel for vehicles to be used in Operations, is carried at the lower of cost or market and is valued using the FIFO method.
- G) Retainage Payable represents amounts billed to the Authority by contractors for which payment is not due, pursuant to retained percentage provisions in construction contracts, until substantial completion of performance by contractor and acceptance by the Authority.
- H) Accrued Salaries Payable includes salary and wage expense incurred at the end of the period but not paid until the following period.
- I) Accrued Vacation and Sick Leave Payable includes accumulated vacation pay and vested sick pay.
- J) On November 1, 2021, the Authority implemented a new toll rate increase at the York Toll Plaza and adjusted the Family Discount Plan. The increase at the York Toll Plaza is for patrons paying with cash only or using an out of state E-ZPass. In the adjusted Family Discount Plan, Class 1 personal account holders can qualify for a 20% discount if the number of trips in a month exceed 30, or a 40% discount if the number of trips in the month exceeds 40. With the toll increase at the York Toll Plaza and the Family Discount Plan adjustment, the Maine E-Zpass rate per mile increased to 8.0 cents per mile.
- K) Bond Premiums and Discounts are amortized over the life of the bonds using the effective interest rate method.

Maine Turnpike Authority

Vehicle Transactions by Interchange

For the month of May 2023

	May 2023 Vehicles	May 2022 Vehicles	% Increase (Decrease)	YTD 2023 Vehicles	YTD 2022 Vehicles	% Increase (Decrease)
7 York Toll	1,391,755	1,318,070	5.59%	5,421,119	5,240,938	3.44%
19 Wells Toll	331,016	312,301	5.99%	1,272,781	1,225,664	3.84%
25 Kennebunk Toll	229,930	210,876	9.04%	929,337	872,913	6.46%
32 Biddeford Toll	499,624	474,481	5.30%	2,131,924	2,076,880	2.65%
36 Saco Toll	625,150	581,498	7.51%	2,584,651	2,464,128	4.89%
42 Scarborough Toll	283,314	265,912	6.54%	1,209,189	1,157,868	4.43%
44 I-295 Toll	738,281	675,751	9.25%	2,867,968	2,597,512	10.41%
45 South Portland Toll	465,765	439,863	5.89%	2,085,174	2,025,469	2.95%
46 Congress St/ Jet Port	323,594	305,138	6.05%	1,445,091	1,404,857	2.86%
47 Rand Rd / Westbrook Art. Toll	243,266	196,081	24.06%	964,020	882,274	9.27%
48 Portland / Westbrook Toll	366,362	375,648	-2.47%	1,751,203	1,711,798	2.30%
52 Falmouth Spur	317,574	286,362	10.90%	1,343,215	1,269,719	5.79%
53 Portland North Toll	230,313	177,063	30.07%	976,744	770,445	26.78%
63 Gray Toll	314,256	294,798	6.60%	1,424,273	1,383,388	2.96%
67 New Gloucester Barrier	539,505	504,213	7.00%	2,359,102	2,294,036	2.84%
102 West Gardiner Barrier	385,385	346,536	11.21%	1,585,045	1,506,824	5.19%
103 Gardiner I-95 Toll	790,825	726,030	8.92%	3,221,000	3,032,035	6.23%
Total	8,075,915	7,490,621	7.81%	33,571,836	31,916,748	5.19%

*Note 1. Vehicles Figures include Commuters and Non revenue vehicles.

Maine Turnpike Authority

Revenue by Interchange For the month of May 2023

	May 2023 Revenue	May 2022 Revenue	% Increase (Decrease)	YTD 2023 Revenue	YTD 2022 Revenue	% Increase (Decrease)
7 York Toll	\$7,007,594.05	\$6,680,494.25	4.90%	\$28,196,558.70	\$27,729,337.60	1.68%
19 Wells Toll	\$268,487.75	\$254,331.65	5.57%	\$1,090,711.95	\$1,061,377.95	2.76%
25 Kennebunk Toll	\$206,330.60	\$191,222.30	7.90%	\$845,522.15	\$801,643.10	5.47%
32 Biddeford Toll	\$467,590.05	\$445,917.30	4.86%	\$2,004,451.35	\$1,973,563.50	1.57%
36 Saco Toll	\$573,535.80	\$540,530.75	6.11%	\$2,403,473.10	\$2,334,601.10	2.95%
42 Scarborough Toll	\$270,522.05	\$259,262.55	4.34%	\$1,158,500.10	\$1,136,637.25	1.92%
44 I-295 Toll	\$972,613.30	\$902,649.65	7.75%	\$3,875,234.15	\$3,581,969.65	8.19%
45 South Portland Toll	\$527,343.70	\$503,116.70	4.82%	\$2,391,812.65	\$2,355,127.05	1.56%
46 Congress St/ Jet Port	\$325,752.35	\$315,426.10	3.27%	\$1,448,090.05	\$1,434,750.20	0.93%
47 Rand Rd / Westbrook Art. Toll	\$229,023.80	\$189,421.30	20.91%	\$915,749.95	\$853,725.65	7.27%
48 Portland / Westbrook Toll	\$340,533.75	\$353,687.45	-3.72%	\$1,603,698.10	\$1,596,010.20	0.48%
52 Falmouth Spur	\$374,401.00	\$344,622.35	8.64%	\$1,565,390.00	\$1,522,089.30	2.84%
53 Portland North Toll	\$220,657.75	\$175,022.60	26.07%	\$931,077.75	\$760,174.15	22.48%
63 Gray Toll	\$384,961.60	\$375,525.75	2.51%	\$1,718,676.10	\$1,717,734.60	0.05%
67 New Gloucester Barrier	\$1,758,262.45	\$1,658,890.75	5.99%	\$7,767,779.90	\$7,632,495.20	1.77%
102 West Gardiner Barrier	\$798,520.55	\$719,568.90	10.97%	\$3,282,914.60	\$3,187,117.90	3.01%
103 Gardiner I-95 Toll	\$729,615.65	\$677,717.75	7.66%	\$2,955,868.95	\$2,843,005.50	3.97%
Total	\$15,455,746.20	\$14,587,408.10	5.95%	\$64,155,509.55	\$62,521,359.90	2.61%

*Note 1. Revenue Figures do not include commuter revenue or adjustments.

On November 1, 2021 a new toll rate increase went into effect at the York Toll Plaza, the Family Discount Plan was adjusted and the Maine E-ZPass rate per mile increased to 8.0 cents per mile.

RESULTS OF CONSOLIDATED OPERATIONS FOR May 2023

CLASS DESCRIPTION	REVENUE VEHICLES	REVENUE
1. Passenger Cars, motorcycles and buses (fewer than 13 pass.)	7,166,795	\$10,251,750.95
7. Passenger Car with trailer	120,462	\$244,712.05
<u>Total Passenger Cars</u>	<u>7,287,257</u>	<u>\$10,496,463.00</u>
2. Trucks and all other two-axle vehicles	190,324	\$683,896.75
3. Three axle trucks; class two vehicles towing trailers; buses (13 or more pass.)	65,551	\$261,454.35
4. Four axle trucks and combinations - includes Class two vehicles towing two axle trailers	60,099	\$309,128.45
5. Five axle vehicles and combinations - includes all vehicles requiring Overlimit Permit	387,569	\$3,202,451.40
6. Six or more axle vehicles includes double-bottoms	63,538	\$502,352.25
<u>Total Commercial Vehicles</u>	<u>767,081</u>	<u>\$4,959,283.20</u>
<u>Totals</u>	<u>8,054,338</u>	<u>\$15,455,746.20</u>
Adjustments ¹		(\$186,645.89)
Subtotal		\$15,269,100.31
Commuter Plan Revenue		\$0.00
Gross Fare Revenue		\$15,269,100.31
(Less) Volume Discounts - Business Postpaid Plan		(\$171,662.73)
Family Discount Plan		(\$638,066.17)
Net Fare Revenue		<u>\$14,459,371.41</u>
Other Revenue		\$915,482.85
TOTAL OPERATING REVENUE		<u>\$15,374,854.26</u>

Notes:

1. Includes Credit Card fees incurred from Inter-Agency Group activity.

<p>Comparison of Traffic Volume and Operating Income By Months in 12 Months Period Ending: May 2023 and May 2022</p>
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	Vehicles This Year 2023	Vehicles Last Year 2022	Revenue This Year 2023	Revenue Last Year 2022
June	8,086,475	8,087,833	\$15,677,482	\$13,614,839
July	9,059,555	9,171,545	\$17,561,591	\$15,395,780
August	9,288,935	9,178,356	\$17,971,894	\$15,443,144
September	8,243,117	7,931,806	\$15,856,183	\$13,318,995
October	7,883,393	7,852,539	\$15,102,088	\$13,250,080
November	6,796,535	6,641,728	\$13,011,345	\$12,707,271
December	6,688,484	6,465,790	\$12,561,619	\$12,240,378
January	6,064,240	5,499,648	\$11,508,478	\$10,647,694
February	5,843,447	5,552,914	\$11,136,660	\$10,736,830
March	6,731,403	6,623,936	\$12,785,115	\$12,771,901
April	6,856,831	6,749,629	\$13,110,456	\$12,987,778
May	8,075,915	7,490,621	\$15,374,854	\$14,047,034
Totals	89,618,330	87,246,345	171,657,764	157,161,724

Notes:

Vehicle count includes commuter vehicles and all other non-revenue vehicles.

MAINE TURNPIKE AUTHORITY BALANCE SHEET - ASSETS

As of May 2023

REVENUE FUND		
Cash & Cash Equivalents	\$30,357,604.20	
Change Fund	\$36,500.00	
ATM Cash Account	\$25,260.00	
Accounts Receivable (net of Accrued Volume Disc)	\$1,284,264.12	
Inter-Agency Receivables	\$6,857,429.51	
Miscellaneous Receivables	\$155,025.65	
Interest Receivable	\$161,334.62	
Prepaid Expenses	\$802,387.69	
Concession Lease Receivable - Current	\$2,229,988.21	
Concession Lease Receivable - Long Term	\$35,503,851.20	
Salt Inventory	\$1,319,456.62	
Fuel Inventory	\$124,123.25	\$78,857,225.07
DEBT SERVICE FUND		
Series 2014 Interest	\$139,651.73	
Series 2014 Principal	\$1,988,416.71	
Series 2015 Interest	\$3,491,397.44	
Series 2015 Principal	\$10,748,749.00	
Series 2018 Interest	\$4,480,843.33	
Series 2018 Principal	\$4,656,965.58	
Series 2020 Interest	\$3,561,590.41	
Series 2020 Principal	\$3,718,489.83	
Series 2022 Interest	\$3,110,958.60	
Series 2022 Principal	\$11,255,714.93	
Deferred Bond Issue Costs	\$157,457.77	
Interest Receivable	\$202,588.68	\$47,512,824.01
DEBT SERVICE RESERVE FUND		
DSRF Account	\$22,285,353.96	
DSRF Interest Receivable	\$95,869.72	\$22,381,223.68
RESERVE MAINTENANCE FUND		
Reserve Maintenance Account	\$72,389,913.24	
Workers Compensation Trust	\$2,957,906.28	
Miscellaneous Receivables	\$112,151.11	
Interest Receivable	\$329,992.13	
Prepaid Expenses	\$940,693.12	
Transponder Inventory	\$502,842.91	
Deferred Pension Outflows	\$4,525,227.00	
Deferred OPEB Outflows	\$2,028,408.00	\$83,787,133.79
GENERAL RESERVE FUND		
Interchange Account	\$33,364,910.10	
Improvement Account	\$44,324,939.10	
D.O.T. Provision Account	\$230.68	
Subordinated Debt - 2014 - DSF Interest Account	\$621,315.05	
Subordinated Debt - 2014 - DSF Principal Account	\$1,853,618.37	
Interest Receivable	\$356,539.09	\$80,521,552.39
FIXED ASSETS		
Construction In Progress	\$91,135,552.82	
Infrastructure Assets	\$622,570,970.85	
Land & Land Improvements	\$149,581,460.58	
Buildings & Leasehold Improvements	\$89,070,008.61	
Vehicles, Toll System, Computer & Other Equipment	\$135,719,328.52	
Intangible Assets	\$882,369.35	
Accumulated Depreciation	(\$135,725,003.72)	\$953,234,687.01
TOTAL ASSETS		\$1,266,294,645.95

MAINE TURNPIKE AUTHORITY BALANCE SHEET - LIABILITIES & EQUITY
As of May 2023

NON BOND LIABILITIES

Accounts Payable	\$10,986,415.75	
Retainage Payable	\$5,710,999.17	
Inter-Agency Payables	\$3,146,042.03	
Accrued Salaries & Payroll Taxes	\$297,186.26	
Accrued Employee Deductions	\$55,237.27	
Accrued Vacation & Sick Liability	\$4,589,265.54	
Accrued Workers Compensation Liability	\$1,559,612.27	
Sales Tax Payable	\$3,152.19	
Unearned Concession Rentals	\$6,580.14	
Unearned PPD Tolls - Business Accounts	\$2,053,695.96	
Unearned PPD Tolls - Individual Accounts	\$12,735,770.51	
Accrued Interest	\$10,106,074.00	
Deferred Concession Lease Inflows	\$37,804,275.91	
Accrued OPEB Liability	\$36,006,996.92	
Deferred OPEB Inflows	\$19,017,381.00	
Net Pension Liability/ (Asset)	\$8,484,970.00	
Deferred Pension Inflows	\$4,514,978.00	\$157,078,632.92

BONDS PAYABLE

Series 2014 Revenue Bonds

Dated July 31, 2014 : Due July 1, 2015 through July 1, 2024		
Current Portion	\$1,545,000.00	
Long Term Portion	\$1,625,000.00	\$3,170,000.00

Series 2014 Special Obligation Bonds

Dated July 31, 2014 : Due July 1, 2019 through July 1, 2034		
Current Portion	\$1,450,000.00	
Long Term Portion	\$20,920,000.00	\$22,370,000.00

Series 2015 Revenue Bonds

Dated April 2, 2015 : Due July 1, 2020 through July 1, 2038		
Current Portion	\$8,365,000.00	
Long Term Portion	\$119,435,000.00	\$127,800,000.00

Series 2018 Revenue Bonds

Dated February 1, 2018 : Due July 1, 2024 through July 1, 2047		
Current Portion	\$0.00	
Long Term Portion	\$150,000,000.00	\$150,000,000.00

Series 2020 Revenue Bonds

Dated November 18, 2020 : Due July 1, 2026 through July 1, 2050		
Current Portion	\$0.00	
Long Term Portion	\$130,000,000.00	\$130,000,000.00

Series 2022 Revenue Bonds

Dated April 4, 2022 : Due July 1, 2023 through July 1, 2042		
Current Portion	\$8,780,000.00	
Long Term Portion	\$93,560,000.00	\$102,340,000.00

Deferred Loss on Refunding (Net of Amortization)	(\$1,430,127.65)	(\$1,430,127.65)
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RETAINED REVENUES

Excess of Revenues over paid		
Expenditures: balance December 31, 2022	\$501,606,487.71	
MaineDOT Equity Transfers	(\$9,427,179.23)	

INCOME

Net Revenues before Interest		
January 1, 2023 to December 31, 2023	\$26,707,132.52	
Interest Expense-Accrued and Paid (Year to date)	(\$9,692,928.15)	
Premium/Discount on Bonds (Net of Amortization)	\$65,772,627.83	\$574,966,140.68

TOTAL LIABILITIES AND EQUITY

\$1,266,294,645.95

MAINE TURNPIKE AUTHORITY
COMPARISON OF 2023 ACTUAL AND BUDGETED EXPENSES

	May Actual	May Budget	\$ Variance	Percent Variance	YTD Actual	YTD Budget	YTD Prior Year	YTD Budget Variance \$	YTD Prior Yr Variance \$	YTD Budget	YTD Last Yr
Administration											
Salaries	\$108,170	\$119,054	\$10,884	9.14%	\$499,017	\$579,909	\$440,808	\$80,893	(\$6,208)	13.95%	(13.20%)
All other	\$109,980	\$133,535	\$23,555	17.64%	\$599,400	\$740,068	\$663,957	\$140,668	(\$35,443)	19.01%	(6.28%)
Dept Total	\$218,150	\$252,589	\$34,439	13.63%	\$1,098,417	\$1,319,977	\$1,004,766	\$221,560	(\$93,651)	16.79%	(9.32%)
Accounting, D.P.											
Salaries	\$344,894	\$305,372	(\$39,522)	(12.94%)	\$1,616,171	\$1,487,458	\$1,236,599	(\$128,713)	(\$379,572)	(8.65%)	(30.69%)
All other	\$95,523	\$123,708	\$28,185	22.78%	\$578,357	\$685,846	\$516,704	\$107,489	(\$61,652)	15.67%	(11.93%)
Dept Total	\$440,417	\$429,080	(\$11,337)	(2.64%)	\$2,194,528	\$2,173,304	\$1,753,303	(\$21,224)	(\$441,225)	(0.98%)	(25.17%)
Highway Maintenance											
Salaries	\$401,507	\$404,300	\$2,793	0.69%	\$3,339,453	\$2,709,300	\$2,594,416	(\$630,153)	(\$745,037)	(23.26%)	(28.72%)
All other	\$226,466	\$216,078	(\$10,388)	(4.81%)	\$2,867,392	\$2,167,200	\$2,110,534	(\$700,192)	(\$756,858)	(32.31%)	(35.86%)
Dept Total	\$627,972	\$620,378	(\$7,594)	(1.22%)	\$6,206,845	\$4,876,500	\$4,704,950	(\$1,330,345)	(\$1,501,895)	(27.28%)	(31.92%)
Garages											
Salaries	\$93,385	\$123,700	\$30,315	24.51%	\$608,377	\$642,600	\$465,397	\$34,223	(\$142,980)	5.33%	(30.72%)
All other	\$262,370	\$210,964	(\$51,406)	(24.37%)	\$1,598,187	\$1,237,990	\$1,310,690	(\$361,197)	(\$288,497)	(29.18%)	(22.01%)
Dept Total	\$355,755	\$334,664	(\$21,091)	(6.30%)	\$2,207,564	\$1,880,590	\$1,776,087	(\$326,974)	(\$431,477)	(17.39%)	(24.29%)
Fare Collection											
Salaries	\$701,754	\$935,100	\$233,346	24.95%	\$4,025,521	\$4,549,300	\$3,757,108	\$523,779	(\$266,413)	11.51%	(7.14%)
All other	\$253,114	\$293,007	\$39,893	13.62%	\$1,395,223	\$1,571,008	\$1,393,152	\$175,785	(\$2,071)	11.19%	(0.15%)
Dept Total	\$954,867	\$1,228,107	\$273,240	22.25%	\$5,420,744	\$6,120,308	\$5,150,260	\$699,564	(\$270,484)	11.43%	(5.25%)
Special Services, Patrol											
Salaries	\$43,780	\$53,900	\$10,120	18.78%	\$239,262	\$280,800	\$222,381	\$41,538	(\$16,881)	14.79%	(7.59%)
All other	\$529,763	\$647,625	\$117,862	18.20%	\$3,066,848	\$3,516,623	\$2,951,764	\$449,775	(\$115,084)	12.79%	(3.90%)
Dept Total	\$573,543	\$701,525	\$127,983	18.24%	\$3,306,110	\$3,797,423	\$3,174,145	\$491,313	(\$131,965)	12.94%	(4.16%)
Building Maintenance											
Salaries	\$56,484	\$66,507	\$10,023	15.07%	\$271,397	\$323,953	\$241,079	\$52,556	(\$30,318)	16.22%	(12.58%)
All other	\$46,638	\$59,823	\$13,185	22.04%	\$240,376	\$300,585	\$201,448	\$90,209	(\$38,928)	20.03%	(19.32%)
Dept Total	\$103,122	\$126,330	\$23,208	18.37%	\$511,773	\$624,538	\$442,528	\$112,765	(\$69,246)	18.06%	(15.65%)
Total Salaries	\$1,749,973	\$2,007,933	\$257,960	12.85%	\$10,599,197	\$10,573,320	\$8,957,788	(\$25,877)	(\$1,641,410)	(0.24%)	(18.32%)
Total Other	\$1,523,853	\$1,684,740	\$160,887	9.55%	\$10,346,783	\$10,219,320	\$9,048,250	(\$127,464)	(\$1,298,533)	(1.25%)	(14.35%)
	\$3,273,827	\$3,692,673	\$418,847	11.34%	\$20,945,981	\$20,792,640	\$18,006,038	(\$153,341)	(\$2,939,943)	(0.74%)	(16.33%)